

*Preserving America's Heritage*

# **ADVISORY COUNCIL ON HISTORIC PRESERVATION BUDGET JUSTIFICATION FY 2019**

February 2018

An independent federal agency, the ACHP promotes the preservation, enhancement, and sustainable use of our nation's diverse historic resources and advises the President and Congress on national historic preservation policy. It also provides a forum for influencing federal activities, programs, and policies that affect historic properties. The ACHP promotes historic preservation to foster the understanding of the nation's heritage and the contribution that historic preservation can make to contemporary communities and their economic and social well-being.

Milford Wayne Donaldson, FAIA of Sacramento, California, is chairman of the 24-member council, which is served by a professional staff with offices in Washington, D.C. For more information about the ACHP, contact:

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# **ADVISORY COUNCIL ON HISTORIC PRESERVATION BUDGET JUSTIFICATION, FY 2019**

## **FY 2019 Request**

The Advisory Council on Historic Preservation requests  
\$6,440,000 and 37 FTE

## **SUMMARY**

### **FY 2019 Summary**

The Advisory Council on Historic Preservation (ACHP) will:

- Promote historic preservation as a strategy for addressing national infrastructure improvement goals and other economic development identified and advanced by the Administration and Congress;
- Participate in the emergency response to and longer range recovery from natural disasters, in particular the aftermath of Hurricanes Harvey, Irma, José, and Maria;
- Provide timely, expert advice to the President, the Congress, and the executive branch on the contributions historic preservation can make to furthering other national economic, energy, community development, resource management, and environmental policies and priorities;
- Manage the federal historic preservation review and consultation process under Section 106 of the National Historic Preservation Act (NHPA) in an effective, timely, and efficient manner that fully engages stakeholders and the public in creative solutions that accommodate preservation interests with other important needs;
- Promote and implement ACHP recommendations for improving the national historic preservation program adopted following the 50th anniversary of the NHPA;
- Work with partners to raise awareness about the importance of historic preservation, promote the value and relevance of cultural heritage and the benefits of historic preservation in contemporary society, and strive to build a more inclusive preservation program that embraces all citizens and their diverse ethnicities, cultural backgrounds, and experiences; and
- Provide the training, guidance, information, and other tools necessary to address these needs, using information technology to maximize accessibility and minimize cost.

This request for FY 2019 represents a decrease of \$53,000 from the FY 2017 appropriation of \$6,493,000, and a decrease of \$8,906 from the FY 2018 annualized Continuing Resolution level of \$6,448,906. The budget request includes funding to initiate phased replacement of end-of-life computer equipment and help support additional “e106” and online training development and management related to ACHP participation in the Federal Permitting Improvement Steering Council (Permitting Council). Other additional costs, such as the government-wide pay raise effective January 2018, will be absorbed. The request continues FY 2018 funding to support the full-time chairman position at Executive Level V created under the National Park Service Centennial Act (P.L. 114-289) enacted in December 2016. Other staffing will be maintained at existing levels.

The budget request includes no other additional funds for new program activity. However, when the new full-time chairman assumes office, it is possible that the ACHP will propose other program activities for which funds may be sought. If this occurs, the ACHP will discuss possible amendments to this request with the Office of Management and Budget (OMB). The ACHP will also develop a new Six-Year Strategic Plan in accordance with the requirements of the GPRA Modernization Act of 2010 under the leadership of the new chairman.

## **FY 2019 Direction and Request**

Historic preservation contributes significantly to enhanced investment, economic vitality, community stability and identity, and employment opportunity throughout the nation. Encouraging the use of historic preservation tools to promote infrastructure improvement, downtown and neighborhood revitalization, rural development, heritage tourism, community sustainability and resilience, and job creation and to balance energy development and transmission needs with protection of significant historic resources will continue to be priority activities for FY 2019.

Developing efficiencies for the Section 106 review of federal and federally assisted projects and improving environmental reviews for infrastructure projects and other critical development through continuing better coordination among Section 106, the National Environmental Policy Act (NEPA), and other environmental statutes will remain high priorities. Likewise ongoing efforts to address federal agency mandates to dispose of federal property and reduce the federal real property footprint and to improve engagement with Indian tribes and Native Hawaiian organizations (NHOs) will continue to be significant goals in the ACHP's work. Training remains a high priority, as an investment in raising the skill levels of federal officials and other stakeholders pays significant dividends in facilitating project delivery. The ACHP will continue to expand its distance learning and training, guidance, and assistance priorities through electronic media and use other cost-effective ways to meet the needs of its customers, partners, and the American public. The ACHP will improve and enhance its web capabilities to support effective communication between the agency and stakeholders as well as with the public, including further attention to its "e106" capabilities (see information technology discussion below).

The ACHP plays an important role in Administration efforts on improving the delivery of infrastructure projects, as a member of the Permitting Council established by Title 41 of the Fixing America's Surface Transportation Act of 2015. Beginning in 2012 the ACHP also provided policy recommendations and guidance as a member of the Steering Committee that implemented the requirements of Executive Order 13604, "Improving Performance of Federal Permitting and Review of Infrastructure Projects." The ACHP will continue to advance the goal of a more efficient federal environmental review process for infrastructure projects by developing Section 106 program improvements and best practices, tracking and coordinating environmental reviews for high priority infrastructure projects listed on the Permitting Dashboard, and promoting use of the handbook on NEPA and NHPA integration jointly issued by the Council on Environmental Quality (CEQ) and the ACHP ([http://www.achp.gov/docs/NEPA\\_NHPA\\_Section\\_106\\_Handbook\\_March2013.pdf](http://www.achp.gov/docs/NEPA_NHPA_Section_106_Handbook_March2013.pdf)). The ACHP also anticipates continuing efforts in 2019 to develop and implement Section 106 program alternatives and improvements in support of Administration and Congress' efforts to improve infrastructure.

Engaging Indian tribes and NHOs in the Section 106 process has taken on much greater importance in recent years, as large energy and infrastructure development projects impact traditional cultural properties on an unprecedented scale. ACHP initiatives focused on improving tribal consultation in infrastructure projects will advance Administration goals to make environmental reviews of such projects more efficient and expeditious. Following up on the joint report by the Departments of the Interior, Army, and Justice on "Improving Tribal Consultation and Tribal Involvement in Federal Infrastructure Decisions," the ACHP

issued its own report in May 2017 recommending measures on “Improving Tribal Consultation in Infrastructure Projects” (<http://www.achp.gov/docs/achp-infrastructure-report.pdf>). The recommendations offer significant efficiencies and program improvements relating to Section 106 reviews, while promising to enhance federal consultation with Indian tribes. In FY 2018, the ACHP began offering training and developing guidance for federal agencies and applicants on how to work more effectively with Indian tribes in the Section 106 process and will continue those efforts in FY 2019.

The ACHP also issued in September 2015 a Section 106 “toolkit” for applicants for federal assistance and permits (<http://www.achp.gov/apptoolkit.html>) and recently launched an on-demand training course for applicants for federal permits and assistance. The ACHP will continue these and other efforts in FY 2019 to better inform applicants and integrate them into the Section 106 review process. The ACHP will work on advancing Section 106 program alternatives on infrastructure and related initiatives. This will include implementing its recently issued Program Comment on telecommunication projects on federal property and a nationwide Programmatic Agreement to improve the delivery of grants for rural development, implementing a congressionally mandated exemption for rail and transit rights of way to be issued early in 2018, and seeking programmatic efficiencies for the deployment of new communication technologies. The ACHP will also continue collaborative efforts begun in late 2017 with the energy transmission industry and other stakeholders to further efficiencies in the Section 106 review process.

Training is a critical component in bringing greater efficiency to the federal historic preservation review process. The ACHP will continue to expand its training efforts in FY 2019, primarily in the distance learning area, recognizing that existing budget and travel restrictions in other agencies limit participation in the ACHP’s publicly available onsite training opportunities. At the same time there has been an increase in requests for special, tailored onsite courses from individual agencies. The ACHP anticipates carrying out more of those in FY 2019. Distance learning remains a priority and is lower in overall cost to both the ACHP and participants, although it does require some up-front development costs. Introduced in FY 2013, the ACHP’s web-based training continues to grow in popularity and is anticipated to reach 1,000 participants in FY 2018 and an even larger audience in FY 2019. In late FY 2017, the ACHP launched its on-demand training platform and anticipates reaching a broader constituency who are unable to participate in onsite training. Further investments in developing more on-demand courses and keeping pace with technological developments will be necessary in FY 2019.

The ACHP will continue to support the goals of Executive Order 13807, “Establishing Discipline and Accountability in the Environmental Review and Permitting Process for Infrastructure Projects,” which includes an important role for the ACHP, along with other Permitting Council members, and the development of policy and guidance in reducing timelines for environmental reviews and advancing one federal decision for infrastructure projects.

The ACHP will also advise the Administration and the Congress on legislative, regulatory, and administrative policies that affect or enhance historic preservation interests. The agency will offer its expertise on strategies to effectively combine preservation and heritage with other national goals and cooperate in the joint development and implementation of such initiatives. In those efforts, the ACHP will be guided by its established goal of supporting a preservation program that is more inclusive and responsive to the public promoting the use of social media to connect with an increasingly diverse and technologically sophisticated constituency.

The ACHP has been pursuing a number of policy initiatives to address important national preservation issues, including disaster preparedness and recovery, urban revitalization, and broadening public engagement in the national historic preservation program. Natural disasters often cause significant damage to historic resources, and how federal response, recovery, and preparedness actions are planned and conducted is a significant factor in minimizing and mitigating such impacts. In the wake of Hurricane

Sandy in October 2012, the Sandy Recovery Improvement Act (SRIA) of 2013 directed the President to establish an expedited and unified interagency federal review process. A steering committee comprising CEQ, the Department of Homeland Security, the Federal Emergency Management Agency, and the ACHP developed the process in accordance with SRIA, and now coordinates with a broader group of federal agencies to improve the delivery of post-disaster recovery assistance. This unified federal review process expedites approvals and release of federal funding to applicants as they recover from disasters and emergency situations, such as the recent Hurricanes Harvey, Irma, José, and Maria and California wildfires. It is anticipated that natural disasters will continue to present historic preservation challenges, and the ACHP will likewise continue to seek effective ways to address those issues.

Other national policy areas will be on the ACHP's agenda. The ACHP will continue to follow up on its recommendations for program improvement that were adopted after its policy review of the National Historic Preservation Program conducted as part of the 50th anniversary of the National Historic Preservation Act in 2016 ([www.achp.gov/docs/Preservation50FinalReport.pdf](http://www.achp.gov/docs/Preservation50FinalReport.pdf)). These recommendations span the range of challenges and opportunities before the national program, from building broad program support to developing better tools like a comprehensive digital inventory of historic properties, and offer a variety of short- and long-term actions that can help fulfill the promise of the NHPA.

The ACHP will also work with federal agencies to implement the recommendations the ACHP will make to the President in early 2018 in fulfillment of the requirements of Section 3 of Executive Order 13287, "Preserve America." These recommendations will include steps the ACHP and other federal agencies can take to improve their stewardship of historic properties and efforts to identify, use, and protect historic properties under their ownership.

In related work, the ACHP will continue to promote historic preservation as a tool for community revitalization, economic development, and public education. The agency will support the Preserve America program, which currently includes 906 Preserve America Communities and 58 Preserve America Stewards, to encourage local governments and citizens to appreciate and use their historic resources to promote economic development through heritage tourism, enhance community cohesiveness, and guide future development. In November 2017, the ACHP completed a multi-year study on legacy cities and urban rightsizing, and issued a policy statement on "Historic Preservation and Community Revitalization." Efforts to encourage the use of the policy statement will continue in FY 2019.

In fulfillment of its statutory charge to promote public interest and engagement in historic preservation, the ACHP will continue its efforts to build a more inclusive preservation program. Much of the ACHP's recent work has focused on being a catalyst for fostering youth engagement, and that will continue in FY 2019. A focus area is the encouragement of preservation career guidance and historic building crafts training. The ACHP has initiated a partnership with the Department of Labor on that topic, and is now a member of the White House Initiative on Historically Black Colleges and Universities with the goal of providing career guidance for the preservation fields. The ACHP has also made special efforts in Indian Country. Its Native Youth program introduces Native young people to historic preservation as a way to protect their cultural heritage and as a potential career path in order to build tribal historic preservation capacities. The ACHP has hosted roundtable discussions, offered preservation lectures to Native college students, hosted field visits, and launched a Facebook page connecting with Native youth. This is part of the ACHP's long-standing general policy and program commitment to engage the next generation of preservationists and foster a preservation ethic among young people. This work will continue in FY 2019 with increased emphasis on encouraging federal programs to support career development in the preservation field.

Information technology has assumed an increasingly prominent role in the ACHP's work and requires continued investment to meet cybersecurity challenges and provide the necessary tools to carry out

program activities. Providing online access to information and technical assistance assumes increasing importance when trying to provide timely and useful information for Section 106 participants and to reach more diverse audiences efficiently and cost-effectively. The ACHP's online efforts, including the website, e-communications, and social media platforms, provide many benefits for the public, federal partners, and the agency. The ACHP recognizes that online communication and social media allow it to create more transparent government while increasing reach and reducing printing and distribution costs. Requested funding will also assist the ACHP in continuing to upgrade its website with interactive capabilities as well as a platform to support "e106," an electronic communication and case management system for Section 106. The major website overhaul will be completed in FY 2018, so the estimate for FY 2019 recognizes the need for only modest additional funds to facilitate use and maintenance of the website with a staff-dependent content management system.

The ACHP has begun implementation of the National Institute of Standards and Technology (NIST) Cybersecurity Framework, which had been planned prior to the May 2017 Executive Order 13800, "Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure." This work allowed the agency to make progress on the requirements of the E.O. as part of the implementation of the agency risk management framework; however, not all goals were achieved due to funding constraints.

The ACHP July 2017 Federal Information Security Management Act (FISMA) & Risk Management Report submissions and the subsequent E.O.13800 Cybersecurity Risk Management Assessment identified three "High Risk" and two "At Risk" ratings for the ACHP. The five identified vulnerabilities included "Identify," "Protect," "Detect," "Respond," and "Recover," and all five of these areas are being actively targeted for improvement. Those efforts will continue into FY 2019 in limited scope with available resources. The FY 2017 funds were utilized for addressing high priority areas where there were significant capability gaps. For FY 2019 most of the framework areas would remain "At Risk," while the Respond and Recover areas would continue to operate at the "High Risk" level, as reflected in the final 2017 Annual Risk Management Assessment.

For FY 2019, there are also anticipated capital expenditures for managing and addressing the lifecycle of IT systems hardware. By mid-2019 the end of systems life cycle for networking, storage, and computing (five years old) will be reached, and it will far exceed the standard for desktop systems (13 years old). While the ACHP anticipates distributing these expenses over a multi-year year period, an initial amount of \$40,000 is requested to begin this replacement. The funds will be used to address the most urgent replacement of the legacy desktop equipment, and start a phased replacement of storage, computing, and network resources. The remaining funds will be sought in subsequent fiscal years. (This will ultimately require a projected capital investment of \$420,000 to complete a one-for-one replacement of the end of life equipment.)

The agency's Section 106 case tracking and training support system (cloud-based software) also will require development support to implement improvements in "e106" case management and training services. These improvements would be directly connected to the ACHP's fulfillment of its responsibilities under the Administration's infrastructure initiative and the Permitting Council. For the required software development support, an estimated \$45,000 would be needed. While specific funds for this purpose are not included in the request, it may be possible to reprogram some of the needed funds from other program areas in the event of any unanticipated personnel lapses as the year progresses.

## **Budgetary History**

The FY 2017 appropriation for the ACHP was \$6,493,000. Figure 1 shows the recent funding background for comparison.

**Figure 1. Budgetary History, FY 2016-FY 2019**  
(in thousands of dollars)

	FY 2016	FY 2017	FY 2018	FY 2019
President's Budget	6,080	6,493	6,449	6,440
Initial Appropriation		--	--	
Appropriation Adjustment	--	--	--	
Budget Authority	6,080	6,493	6,449	
FTEs	36	36	37	37

## Budget Request

**Figure 2. Appropriation and Authorization Language**

<p style="text-align: center;"><b>Appropriation Language</b></p> <p style="text-align: center;">ADVISORY COUNCIL ON HISTORIC PRESERVATION SALARIES AND EXPENSES</p> <p>For necessary expenses of the Advisory Council on Historic Preservation (Public Law 89-665, as amended), [\$6,493,000*] \$6,440,000</p> <p style="text-align: center;"><i>* Consolidated Appropriations Act, 2017 [Public Law 115-31]</i></p>
<p style="text-align: center;"><b>Authorization Language</b></p> <p>There are authorized to be such amounts as may be necessary to carry out this title.</p> <p style="text-align: center;"><i>National Historic Preservation Act Amendments Act of 2006 [Public Law 109-453]</i></p>



# PROGRAM STRUCTURE

## Mission and Authorities

The ACHP was established by Title II of the NHPA (54 U.S.C. §300101 et seq.). The NHPA charges the ACHP with advising the President and the Congress on historic preservation matters and entrusts the ACHP with the unique mission of advancing historic preservation within the federal government and being a leader in the national historic preservation program. Since FY 2011, the ACHP has been guided by the following mission statement:

*The Advisory Council on Historic Preservation promotes the preservation, enhancement, and sustainable use of our nation's diverse historic resources, and advises the President and the Congress on national historic preservation policy.*

The ACHP's authority and responsibilities are principally derived from the NHPA. General duties of the ACHP are detailed in Section 202 (54 U.S.C. §304102) and include the following:

- Advising the President and the Congress on matters relating to historic preservation;
- Encouraging public interest and participation in historic preservation;
- Recommending policy and tax studies as they affect historic preservation;
- Advising state and local governments on historic preservation legislation;
- Encouraging training and education in historic preservation;
- Reviewing federal policies and programs and recommending improvements; and
- Informing and educating others about the ACHP's activities.

Under Section 106 of the NHPA, the ACHP reviews federal actions affecting historic properties to ensure historic preservation needs are balanced with federal project requirements. The ACHP achieves this balance through the Section 106 review process, which applies whenever a federal action has the potential to impact historic properties.

## ACHP Membership

The ACHP has 24 statutorily designated members, including the chairman who heads the agency, and a number of observers who have been invited to participate in the work of the ACHP (See Figure 5). In 2016 Congress enacted the National Park Service Centennial Act (P.L. 114-289), which authorized conversion of the part-time position of the chairman to a full-time, Senate-confirmed one, commensurate with the ACHP's authorities and program responsibilities. This legislation also extended formal membership to the general chairman of the National Association of Tribal Historic Preservation Officers (NATHPO). The additional costs of supporting this member are being absorbed.

The ACHP members address policy issues, direct program initiatives, and make recommendations regarding historic preservation to the President, Congress, and heads of other federal agencies. Council members pursue ACHP activities both collectively and individually. The membership is organized into an Executive Committee and four program committees: Federal Agency Programs; Native American Affairs; Preservation Initiatives; and Communications, Education, and Outreach. Member task forces and committees are also formed to pursue specific needs such as policy development or regulatory reform oversight.

## **ACHP Staff**

ACHP staff, housed in Washington, D.C., carry out the day-to-day work of the ACHP and provide all support services for council members. In addition to its permanent staff, the ACHP maintains five interagency liaison positions funded by the Federal Highway Administration, the Bureau of Land Management, the General Services Administration (GSA), the Department of Veterans Affairs, and the Natural Resources Conservation Service. A sixth position is funded partially (1/4) by the Nuclear Regulatory Commission. The executive director supervises all staff components.

**Figure 3. Staff Organization (Actual) and Proposed, FY 2016-2019**

<b>Function</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>
Chairman			1	1
Executive Director	1	1	1	1
Office of Native American Affairs	3	3	3	3
Office of General Counsel	2	2	2	2
Office of Administration	7	7	4	4
Office of Information Technology			3	3
Office of Preservation Initiatives	3	3	3	3
Office of Federal Agency Programs	16	16	16	16
Office of Communications, Education, and Outreach	4	4	4	4
<b>TOTAL</b>	<b>36</b>	<b>36</b>	<b>37</b>	<b>37</b>

The **chairman** is the head of the agency, appointed by the President and confirmed by the Senate.

The **executive director** has senior management responsibility for all staff organizational units and reports to the chairman.

The **Office of General Counsel** provides legal advice and analyses, reviews and manages Freedom of Information Act requests, and oversees the agency ethics program.

The **Office of Native American Affairs** advises the ACHP leadership and staff on policy and program matters related to Native American issues, and offers technical assistance and outreach for tribal and NHO consultation under the Section 106 review process.

The **Office of Preservation Initiatives** analyzes legislation, develops policy recommendations, oversees special studies and reports, and implements programs related to national preservation benefits such as community development, economic impacts, sustainability, and tourism. It oversees the Preserve America program.

The **Office of Federal Agency Programs** participates in Section 106 reviews, develops and implements program improvement initiatives, provides technical assistance and guidance for Section 106 users, and works to improve federal agency and stakeholder understanding of Section 106. It also oversees implementation of Section 3 of Executive Order 13287, “Preserve America,” and develops and administers the ACHP’s training program, including delivery of the onsite courses, webinars, and distance learning initiatives.

The **Office of Communications, Education, and Outreach** creates and conveys the ACHP’s message to partners, stakeholders, and the general public via print and electronic media, meets information requests from citizens and Congress, handles media relations, and manages ACHP outreach, awards, and publications.

The **Office of Administration** oversees a full range of administrative, personnel, procurement, space planning, budget, and fiscal services and coordinates related services provided by the Department of the Interior (DOI) and GSA on a reimbursable basis. The office also provides administrative and clerical support to ACHP leadership and the executive director. In FY 2017 the director of the office retired, and his position was converted into a lower-graded human resources staff position. The existing budget officer assumed supervisory responsibilities.

The **Office of Information Technology** manages the ACHP’s information technology services, infrastructure, and cybersecurity operations supporting ACHP staff and clients in the conduct of agency programs. As part of technology services delivery, OIT promotes innovative uses of technology and provides enterprise applications and web services supporting key agency activities. OIT provides the daily operations of the agency data center, cloud infrastructure, network, telecommunications, and information security. With the retirement of the director of the Office of Administration, OIT became a separate unit under the supervision of the chief information officer.

**Figure 4. Expenditures by Object (in thousands of dollars)**

		FY 2017 Actual	FY 2018 Annualized Continuing Resolution	FY 2019 Request	FY 2019 Change from FY 2018
11/12	Salary/Benefits	5,175	5,068	5,019	-49
21	Travel	116	132	132	0
22/23	Freight, Rent, Communications, Utilities	609	628	628	0
24	Printing	8	4	4	0
25	Contract Services	580	607	607	0
26	Supplies	5	8	8	0
31	Equipment	0	2	42	40
	<b>TOTAL</b>	<b>6,493</b>	<b>6,449</b>	<b>6,440</b>	<b>-9</b>
	FTEs	36	37	37	0

**Figure 5. Members, Advisory Council on Historic Preservation  
(January 2018)**

**Chairman**

Milford Wayne Donaldson, FAIA (California)

**Vice Chairman**

Leonard A. Forsman (Washington)

**Expert Members**

Terry Guen, FASLA (Illinois)

Dorothy T. Lippert, Ph.D. (Washington, D.C.)

Luis Hoyos (California)

Robert G. Stanton (Virginia)

**General Public Members**

Bradford J. White (Illinois)

Jordan Tannenbaum (Virginia)

**Native American Member**

Reno Franklin (California)

**Governor**

Vacant

**Mayor**

Vacant

**Architect of the Capitol**

Hon. Stephen T. Ayers, FAIA

**Secretary, Department of Agriculture**

Hon. Sonny Perdue

**Secretary, Department of Defense**

Hon. James N. Mattis

**Secretary, Department of Education**

Hon. Elizabeth Prince DeVos

**Secretary, Department of Homeland Security**

Hon. Kirstjen Nielsen

**Secretary, Department of Housing and  
Urban Development**

Hon. Benjamin S. Carson, M.D.

**Secretary, Department of the Interior**

Hon. Ryan Zinke

**Secretary, Department of Transportation**

Hon. Elaine L. Chao

**Secretary, Department of Veterans Affairs**

Hon. David J. Shulkin, M.D.

**Administrator, General Services**

**Administration**

Hon. Emily W. Murphy

**Chairman, National Trust for Historic  
Preservation**

Timothy P. Whalen (California)

**President, National Conference of State  
Historic Preservation Officers**

Mark Wolfe (Texas)

**General Chair, National Association of  
Tribal Historic Preservation Officers**

Janine (Bowe chop) Ledford (Washington)

**Observers:**

**Secretary, Department of Energy**

Hon. James Richard Perry

**Administrator, Environmental Protection  
Agency**

Hon. E. Scott Pruitt

**Chair, Council on Environmental Quality**

Mary Neumayr, Acting

**Chair, National Alliance of Preservation  
Commissions**

Matthew Halitsky (Idaho)

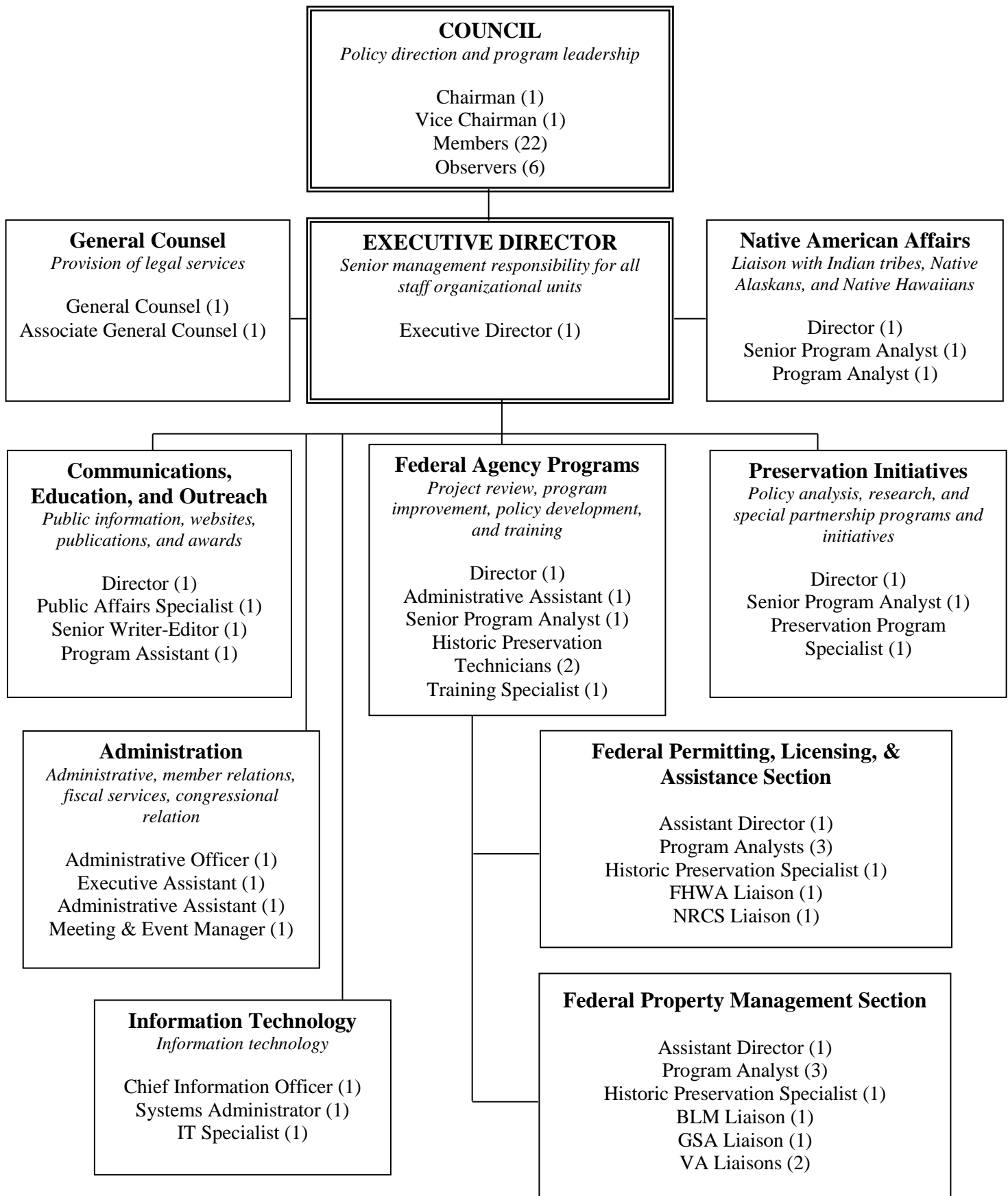
**Joseph P. Riley Jr.**

Charleston, South Carolina

**ACHP Foundation**

Katherine Slick, President

**Figure 6. ACHP Organizational Structure  
(January 2018)**





*Preserving America's Heritage*

ADVISORY COUNCIL ON HISTORIC PRESERVATION

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